



QUALITY GUIDELINES FOR ENERGY SYSTEM STUDIES

Technology Learning Curve (FOAK to NOAK)

Table 4: Global Economic Assumptions

Parameter	Value
Income Tax Rate	TAXES
Capital Depreciation	38% (Effective 34% Federal, 6% State)
Investment Tax Credit	20 years, 150% declining balance
Tax Holiday	0%
	0 years
CONTRACTING AND FINANCING TERMS	
Contracting Strategy	Engineering Procurement Construction
Type of Debt Financing	assumes project risks for real assets of the
Repayment Term of Debt	Non-Recourse (collateral)
Grace Period on Debt Repayment	15 years
Debt Reserve Fund	0 years
Capital Expenditure Period	No
Operational Period	ANALYSIS PERIOD
Economic Analysis Period (IRROE)	

Exhibit 2-3 Design Coal

Rank	Bituminous	
Seam	Illinois No. 6 (Herrin)	
Source	Old Ben Mine	
	Proximate Analysis (weight %) (Note A)	
	As Received	Dry
Moisture	11.12	0.00
Ash	9.70	10.91
Volatile Matter	34.99	39.37
Fixed Carbon	44.19	49.72
Total	100.00	100.00
Sulfur	2.51	2.82
HHV, kJ/kg	27,113	30,506
HHV, Btu/lb	11,666	13,126
		29,544
		12,712
		0.00
		0.72
		0.06
		0.00

August 2013

DOE/NETL-341/081213

Disclaimer

This report was prepared as an account of work sponsored by an agency of the United States Government. Neither the United States Government nor any agency thereof, nor any of their employees, makes any warranty, express or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately owned rights. Reference therein to any specific commercial product, process, or service by trade name, trademark, manufacturer, or otherwise does not necessarily constitute or imply its endorsement, recommendation, or favoring by the United States Government or any agency thereof. The views and opinions of authors expressed therein do not necessarily state or reflect those of the United States Government or any agency thereof.

1 Introduction

This paper summarizes costing methodologies employed by the National Energy Technology Laboratory (NETL) for estimating future costs of mature commercial Nth-of-a-kind (NOAK) power plants from initial first-of-a-kind (FOAK) estimates for use in costing models and reports. Further, it defines the specific steps and factors that can be used in such estimations. This methodology is based on treating major plant components for various subsystems and obtaining an aggregate learning curve unique to the plant type assessed. Though these guidelines are tailored for power-producing plants, they can also be applied to a variety of different revenue-generating plants (e.g., coal-to-liquids, syngas generation, or hydrogen).

As new technologies are developed and deployed, it is important that decision-makers have a reliable, or at the very least consistent, method of projecting future costs. History shows that subsequent installations will normally cost less than the first plant. Along with lower capital costs, efficiency and reliability will also tend to improve; the latter two elements are not addressed here. However, to some level, when costs, efficiency, and reliability show little or no improvement from one plant to the next, the technology is considered to be mature.

1.1 Definition of Terms

Care is needed in defining FOAK and NOAK. For major new facilities, the number of installations is largely applicable to a specific supplier's technology. For example, although the gasification technologies are similar, it is unlikely that one vendor will share sufficient experience to benefit rivals such that learning will occur. For example, the ConocoPhillips E-Gas integrated gasification combined cycle (IGCC) system to be installed as part of the Excelsior project is a second-of-a-kind IGCC based on the Wabash project experience, since little or no benefit from other existing plants, such as the Pinon Pine (Kellogg-Rust Westinghouse [KRW]) project, Polk (General Electric Energy [GEE]) project, Buggenum and Puertollano (Shell gas [Shell]) projects, is available to ConocoPhillips in sufficient detail.

Some projects are clearly FOAK based on a new technology. The transport gasifier to be demonstrated in Southern Company's Clean Coal Power Initiative (CCPI) project falls into this category. Projects that use Nth plant technology in some of the plant, but use large, new, critical subsystems elsewhere should also be considered FOAK. An example of this would be if a gasification technology vendor achieves Nth plant status for IGCC systems and decides to use membrane technology for the air separation unit (ASU) or a solids feed pump for coal delivery in the Nth plus one plant. Not only would these technologies be new, but integration issues may occur and, as such, NOAK may not apply.

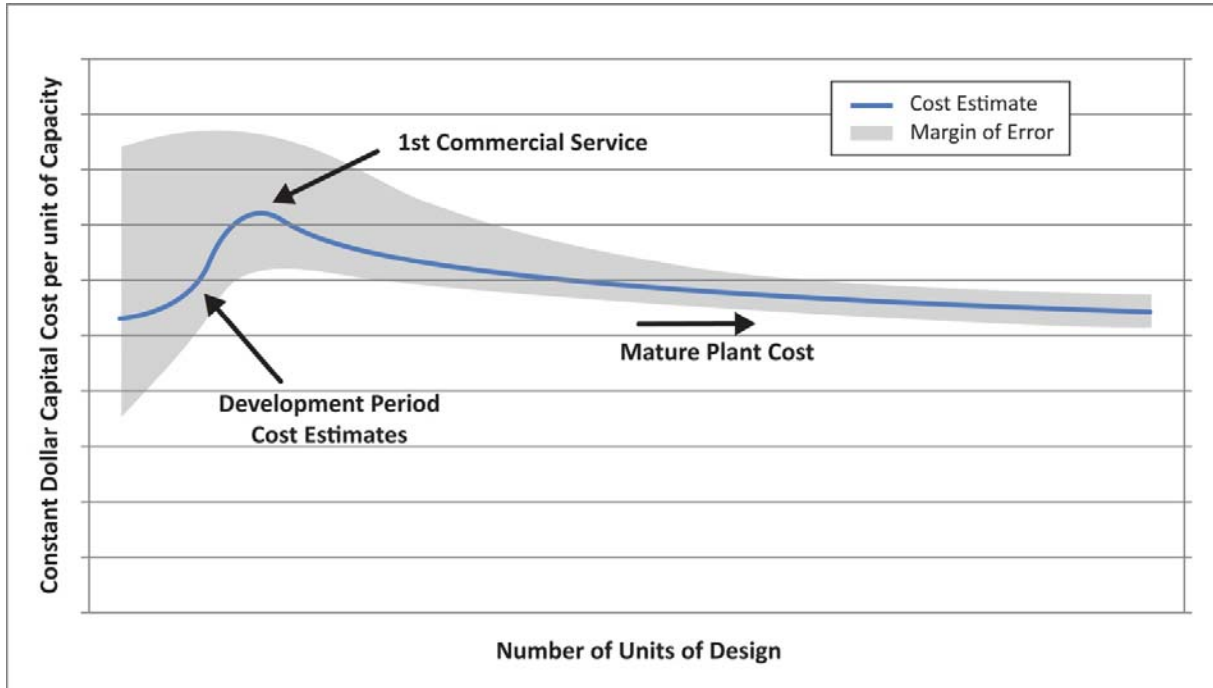
An additional issue to consider is that cost reductions do not always begin with the second plant. Here the methods to estimate Nth plant costs (discussed below) tacitly assume that the first plant operates reasonably well and that the main reason for higher FOAK plant costs is a conservative design, *fundamentally different* from the next installation. In some cases the FOAK plant experience also leads to unpredictable problems and the realization that more components or more expensive components are needed, resulting in the next installation again being fundamentally different. In these cases, the costs may actually increase for the first few installations; here we define the learning responsible for increasing the installation costs as

mentioned to be due to developmental requirements, as opposed to “learning by doing” which is specifically what this document addresses. This developmental learning is demonstrated by the data presented for selective catalytic reduction (SCR) and flue gas desulfurization (FGD) in Reference 1. When this situation occurs, the FOAK plant may need to be considered as the one where costs reach a maximum. Since these problems are unforeseen, it is impossible to know beforehand when costs will escalate in this manner and so is difficult to treat systematically unless the most expensive installation is considered FOAK.

The definition of the NOAK plant is somewhat arbitrary as well, although it is often taken as the fifth or higher plant. When experience has only a minor effect on further reducing costs, that plant is considered an NOAK plant, where the term “minor” may be specific to the type of installation and relevant market being assessed. Furthermore, there is a point at which minimum plant cost is reached based on the costs of raw materials and components. It should be pointed out that even FOAK plants use mostly NOAK components (e.g., cryogenic ASUs in IGCC).

The impact of time and experience on capital costs is illustrated in Exhibit 1-1. The curves were generated by combining the two methodologies discussed below. The initial upward curve reflects the Engineering-Economic Design Method discussed in Section 2 including contingencies recommended by the Association for the Advancement of Cost Engineering (AACE) International guidelines. [2, 3] The decreasing curve after commercialization reflects the Learning Curve Method described in Section 3. The shaded area surrounding the curve qualitatively reflects the typical level of accuracy associated with design estimates based on the AACE guidelines. [4, 3]

Exhibit 1-1 Typical Impact of Experience on Power Plant Costs



Source: NETL

1.2 Methodologies

Essentially, there are two approaches to estimating future costs. The first is a traditional engineering-economic design approach based on engineering process models, databases containing previous and current vendor data, standardized factors and indices, and projections by experts in various fields regarding potential improvements in key process and economic parameters. The second is an equation-based approach using mathematical learning or experience curves developed from historical data for similar technologies in similar systems. Both methodologies are described in the following sections.

2 Engineering-Economic Design Method

Costs often decline after a new technology is commercialized as improved versions are built. When the technology is well established and being produced by many vendors in competition with each other, the technology is referred to as “mature.”

Actual capital and operating and maintenance (O&M) cost estimates for specific power generation process equipment and technologies are generated based on detailed design parameters, engineering process models, databases containing previous and current vendor data, standardized factors and indices, and projections by experts in various fields regarding potential improvements in key process and economic parameters. Conceptual cost estimates used in techno-economic studies are typically factored from previous estimation data and are not as accurate as actual detailed estimates. Databases, indices, and conceptual estimating models are maintained as part of plant design bases of experience for similar equipment in power and process projects. The initial values are scaled and modified based on capacity, operating conditions, and application to generate final capital cost estimates for specific installations. Adjustment of costs for capacity and design conditions is a well-established technique and is highly accurate when properly done. [5] NOAK plant costs can be estimated from FOAK costs by applying the expected NOAK design parameter factors and indices along with sound engineering and estimating judgment.

Most techno-economic studies completed by NETL feature cost estimates carrying an accuracy of -15 percent/+30 percent, consistent with a “feasibility study” (ACE Class 4) level of design engineering applied to the various cases. [3, 6, 4] The reader is cautioned that the values generated for many techno-economic studies have been developed for the specific purpose of comparing the relative cost of differing technologies. They are not intended to represent a definitive point cost nor are they generally FOAK values.

Process contingencies are included in estimates to account for “expected but undefined costs” as well as project contingencies which represent costs that are unforeseen due to a lack of complete project definition and engineering. Contingencies are added because experience has shown that such costs are likely, and expected, to be incurred even though they cannot be explicitly determined at the time the estimate is prepared. As technologies mature and estimates progress to more complete design levels, the contingencies are reduced in favor of more defined cost breakdowns. [4]

Many factors can impact the cost of future technology installations even after the technology is commercially mature [7] and this approach takes them into account. Some of the factors are as follows:

Market factors: If demand for a specific technology is high or there is a shortage of materials or manufacturing capacity, costs tend to increase for that technology or its components. If the demand is weak or supply is abundant, costs tend to fall. An “equilibrium” market condition exists in between these two extremes where small changes in demand do not impact costs significantly. [7] Competition, both foreign and domestic, also impacts costs.

Manufacturing factors: Costs for technology components manufactured in large facilities or at large production rates are usually lower than those for limited production versions. Modular

components such as fuel cells, combustion turbines, and batteries can be expected to be mass-produced. [7]

Scale factors (Typically referred to as economy of scale): Larger equipment tends to cost less per unit of capacity when compared to smaller units. As technologies mature and installed capacity increases, the individual units tend to be larger. [7]

Material price factors: Increases and decreases in costs and availability of raw materials and feedstocks used to manufacture equipment as well as operation and maintenance costs impact the overall costs for a technology or plant. [7]

Inflation factors: Previous cost estimates can be updated to today's dollars by using cost indices such as Gross Domestic Product (GDP) [8] and Chemical Engineering Plant Cost Index (CEPCI) [9] or other similar factors.

Location factors: Costs for land, labor, transportation, equipment installation, design, and construction (including contractor fees) vary significantly between locations. [7] Installation/construction costs are included in capital estimates and influenced by seismic zone, accessibility, excessive rock, piles, laydown space, etc. Design variations due to elevation, water availability, weather, seismic conditions, etc. also impact estimated cost projections. [6]

Regulatory factors: Taxes, permitting requirements, licensing fees, and government incentives can impact capital cost estimates as well as operating and maintenance estimates. Current and potential future regulation of air, water, and solid waste discharges also impact equipment selection and availability and, therefore, impact demand and final cost values. [7]

Capital costs are dependent on the accuracy and completeness of designs. The most definitive of the estimate techniques are detailed, unit-cost, or activity-based cost estimates that use information down to the lowest level of detail available. [10] Conceptual/factored estimates are dependent on the accuracy of the original estimates. Many of these external factors change from plant to plant, regardless of the maturity level of the technologies. Care should be taken to insure the accuracy of any FOAK estimates and to include all applicable influences when projecting the values to NOAK installation cost values.

3 Learning-Curve Method

The equation approach is based on using mathematical learning or experience curves developed from historical data for similar technologies in similar systems. Learning curves or experience curves are used to predict costs of manufactured products after some experience is gained in their production. They are also applicable to estimating plant costs for subsequent plants using the same technology. These curves are the standard methodology for projecting production costs or constant dollar capital costs based on the first unit or plant costs and are therefore the focus of this paper. While several attempts have been made to develop multi-factored curves, the most commonly used type of curve is based on the premise that some reduction in costs will take place each time the cumulative production is doubled. [11, 12, 13, 14]

This concept is represented mathematically by:

$$Y=AX^{-b} \tag{1}$$

Where Y = time or cost to produce Xth unit

A = time or cost to produce the first-of-a-kind unit

X = cumulative number of units, capacity, or ratio of capacities

b = learning rate exponent

The learning rate equation is defined as:

$$R = (1 - 2^{-b}) \tag{2}$$

Where R is the learning rate and 2^{-b} is defined as the progress ratio

Solving the learning rate equation for the learning rate exponent results in:

$$b = - \log(1-R) / \log(2) \tag{3}$$

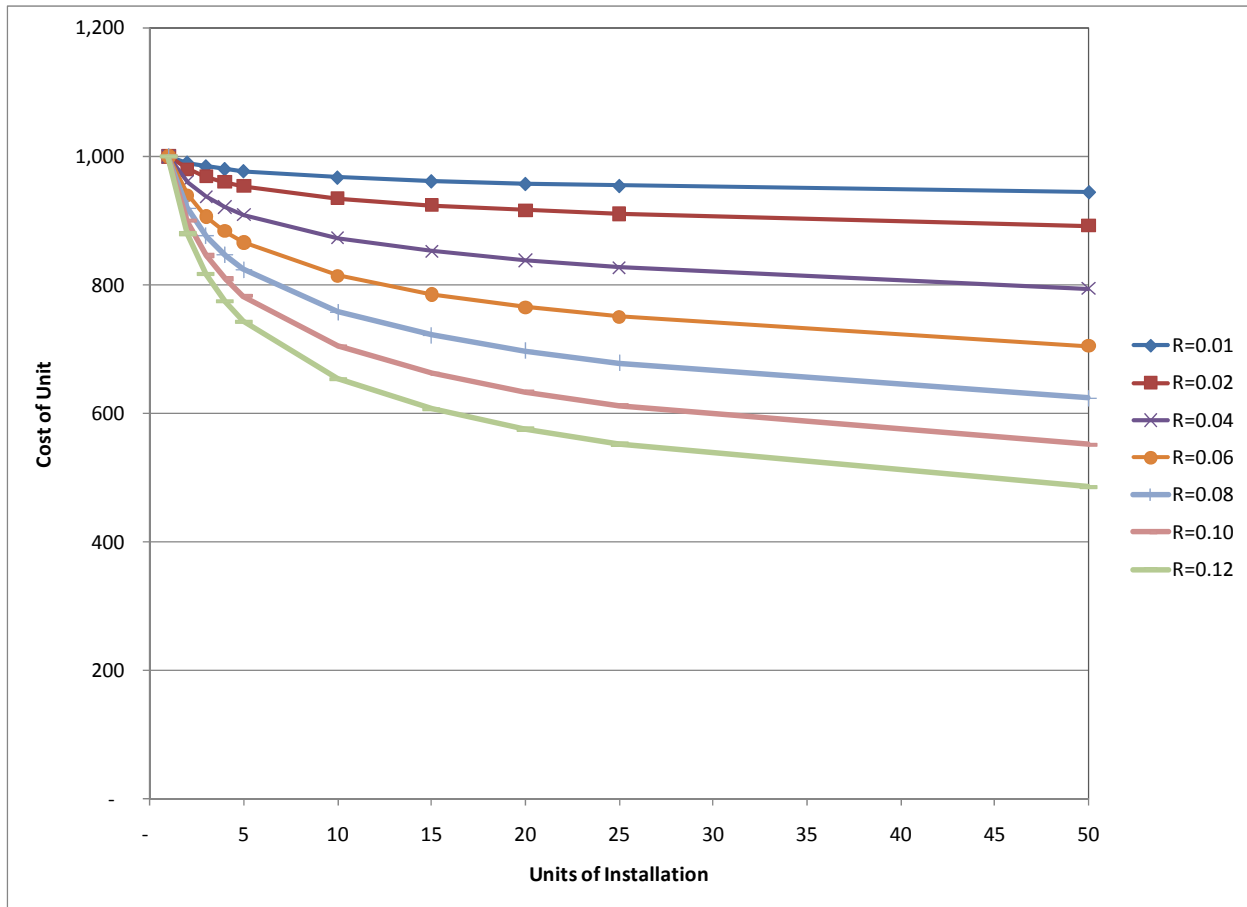
Note - learning rates and progress ratios are reported in literature (as fractions or percentages) or can be derived from historical data. [14, 15]

Exhibit 3-1 graphically demonstrates the rate at which the benefits of experience decline for a number of different learning rates.

The value of R varies from industry to industry, company to company, and can vary from plant to plant within a company. Likewise this value will vary from technology to technology. Thus the learning rate for IGCC will differ from that of fuel cells and the learning rate for E-Gas will possibly differ from that of the GEE gasifier, although one would expect learning rates to be closer for similar technologies. The value assigned for R to a given technology can be based on the experience of estimators within the energy industry.

Complex systems such as power generation facilities consist of many technologies. Each of the technologies can be at a different maturity level. The results of a literature search conducted on power generation process technology cost estimation data yielded two lists of learning rate recommendations shown in Exhibit 3-2 and Exhibit 3-3. [14, 15]

Exhibit 3-1 Learning Curves for Various Learning Rates



Source: NETL

Exhibit 3-2 Typical R-values Versus Maturity Level

Level of Maturity	R - Value
Experimental (FOAK)	0.06
Promising, 2 nd	0.05
Growing, 3 rd & 4 th	0.04
Proven, 5 th to 8 th	0.03
Successful, 9 th to 16 th	0.02
Mature, 17 th & more	0.01

Exhibit 3-3 Recommended R-values for Various Technologies

Cost Category/Technology Type	R Value	Cost Category/Technology Type	R Value
Category 1		Category 5 (cont'd)	
Coal Delivery and Handling	0.01	CO ₂ Capture, Recovery, & Compression	0.03
Category 2		CO ₂ Transport & Sequestration	0.05
Coal Prep and Feed	0.01 - 0.04*	Fuel Cells	0.02 - 0.06**
Category 3		H ₂ Production	0.02
Feed Water/Misc. BOP	0.01 – 0.05*	Direct Liquefaction Process	0.06**
Category 4	0.01 – 0.04	CH ₄ From Hydrates	0.06**
Boiler Equipment & Aux.	0.01	Category 6	0.01 – 0.05
Gasifier Systems	0.04 - 0.06*	Advanced Comb. Turbines	0.04
Syngas Cooling	0.04	Syngas Comb. Turbines	0.05
Air Separation Units	0.03	Hydrogen Comb. Turbines	0.05
O ₂ Membrane	--	N. G. Combustion Turbines	0.01
Category 5	0.02 – 0.05	Category 7	
<u>Syngas Cleanup</u>		Heat Recovery Systems	0.01
Acid Gas Removal	0.03	Category 8	0.01 - 0.04
Particulate Removal	0.03	Steam Turbines	0.01
Mercury Removal	0.03	Advanced Steam Turbines	0.04
HAPs Removal	--	Category 9	
Warm Gas Cleanup	0.03 – 0.04*	Cooling Towers/Systems	0.01
Sulfur Recovery	0.03	Category 10	
<u>Flue Gas Cleanup</u>	0.02 – 0.03	Ash/Slag/Spent Sorbent Handling	0.02
SO ₂ Removal	0.02	Category 11	
NO _x Removal	0.02	Power Distribution System	0.01
Particulate Removal	0.02	Category 12	
Mercury Removal	0.03	Instruments & Controls	0.01
Haps Removal	--	Category 13	
<u>Syngas Conversion</u>	0.03 – 0.05	Site Preparation	0.01
Fischer Tropsch Synthesis	0.05	Category 14	
Methanol & Ethanol Production	0.03	Buildings & Structures	0.01
Methanation/SNG Production	--		

Estimating the N^{th} plant cost can be done by either applying the learning curve to major components or a plant-wide basis. [14] If it is done on a plant-wide basis, the value selected for R should reflect the mix of mature and immature technologies and the anticipated learning rate for those immature technologies. Thus, a plant consisting largely of immature technologies would normally have a higher value for R than a plant with only a small portion of immature technologies. The difficulty in weighting the various R values for different components can be overcome by estimating each major subsection separately to arrive at a total cost for the N^{th} plant. The historical data that were analyzed represent past experience and provide some guidance in selecting R value ranges in the final methodology. For the technologies that are represented in typical power plants, the bulk of the learning rates are for technologies that are now NOAK.

This learning-curve methodology is used extensively for applying currently available information to long-term projections based on national and global generation capacities such as those made to study global energy costs for policy-making decisions. [16, 17, 18]

4 Learning Curve Example Calculations

The results of three example calculations using the learning curve method are presented in Exhibit 4-1, Exhibit 4-2, and Exhibit 4-3 for IGCC, super-critical pulverized coal (PC), and natural gas combined cycle (NGCC) plants with CO₂ capture. The base values were obtained from the Department of Energy (DOE)/NETL Bituminous Baseline Report [6] and assumed as the FOAK plant values for each account. The values for each plant type were estimated (using Equation 1) for the 5th plant, which is typically considered to be the NOAK plant. In reality, each cost account may contain multiple technologies with varying numbers of commercial installations; however this approach assumes that the number of installations represents a weighted average of the technologies in the account. The calculation approach assumes that knowledge is shared with each successive plant installation resulting in improved designs and lowered costs. The overall total plant cost (TPC) for each plant was estimated as the sum of the values for each account.

Values for similar type plants (IGCC, PC, and NGCC) from the International Energy Agency (IEA) Greenhouse Gas (GHG) Report 2006/6 [14] were converted to 2007 dollars (shown in Exhibit 4-4) and included for comparison. These values were estimated by using the installed capacity ratio (total installed capacity divided by initial installed capacity) for TPC calculations. The NOAK values were estimated at 100 GWe installed capacity. The installed capacity ratios assumed for the IEA 100 GWe estimates are significantly higher than the 5th plant assumed as NOAK in the other examples resulting in a larger percentage decrease between the FOAK and NOAK costs.

The overall TPC for the example cases are illustrated in Exhibit 4-5. The chart on the left was generated by plotting the TPC for each successive plant design ($N = 1$ through 33) estimated as the sum of the TPC values ($TPC_N = TPC_1 * N^{-b}$) for each account listed in Exhibit 4-1, Exhibit 4-2, and Exhibit 4-3. The chart on the right was generated by plotting the estimated TPC values from the IEA-GHG Report [14] converted to 2007 dollars (shown in Exhibit 4-4) at various installed capacity ratios ($ICR = 1$ through 33) where $TPC_R = TPC_1 * ICR^{-b}$. The two methodologies are compared because there are often differing opinions on whether installed capacity or number of installations better predict learning. Conceptually, the two charts are similar, with one scaling cost based on installations and the other scaling cost based on installed capacity. However, the bases are chosen such that both can be used in the same learning curve formula presented here. While there are different FOAK costs assumed in both studies, it can be seen that the trends in each of the curves are generally similar for the same power generation platforms.

The results shown here are for example purposes only. The base estimate values used in these examples are conceptual only and not intended to be definitive FOAK values. It is important to stress that learning due to research and development is not included in the scope of the learning analysis here. The FOAK plant is defined to be the first plant installed after all developmental R&D has been completed and is fundamentally the most expensive installation in the analysis timeline. FOAK costs for a specific system or plant decrease with subsequent plants due to experience gained on how to improve factors such as, but not limited to, the following: more efficient installations, startups, engineering improvements, & process streamlining.

Use of this estimating procedure should be based on actual FOAK costs from historical data and not conceptually factored estimates.

Exhibit 4-1 Learning Curve Methodology Applied to IGCC (BB Case 4)

System	Total Plant Cost, \$x1000	Total Plant Cost, \$/kW net (assumed FOAK)*	% Total Plant Cost	Progress Ratio, %	Learning Rate, R value	Exponent, -b	5th Plant Cost, \$/kW net (assumed NOAK)
Coal Handling	36,529	71	2.5%	99%	0.01	-0.0145	69
Coal Prep & Feed System	56,648	110	3.9%	98%	0.02	-0.0291	105
Feedwater/Misc. BOP	37,858	74	2.6%	96%	0.04	-0.0589	67
Gasifier & Accessories	316,648	617	21.9%	94%	0.06	-0.0893	534
ASU/Oxidant Compression	224,461	437	15.5%	94%	0.06	-0.0893	379
Gas cleanup	256,707	500	17.7%	95%	0.05	-0.0740	444
CO ₂ Removal/Compression	38,916	76	2.7%	97%	0.03	-0.0439	71
Combustion Turbine & Generator	132,015	257	9.1%	95%	0.05	-0.0740	228
HRSG/Ductwork/Stack	57,628	112	4.0%	99%	0.01	-0.0145	110
Steam Turbine/Generator	60,222	117	4.2%	96%	0.04	-0.0589	107
Cooling Water System	37,852	74	2.6%	99%	0.01	-0.0145	72
Ash/ Spent Sorbent Handling	37,536	73	2.6%	98%	0.02	-0.0291	70
Accessory Electric Plant	88,801	173	6.1%	99%	0.01	-0.0145	169
Instrumentation and Control	27,142	53	1.9%	99%	0.01	-0.0145	52
Site Preparation	19,796	39	1.4%	99%	0.01	-0.0145	38
Buildings and Structures	18,136	35	1.3%	99%	0.01	-0.0145	34
Total Cost	1,446,895	2,817	100%	96%	0.043	-0.0629	2,547
% Difference, FOAK to NOAK (5 th plant)							9.6%

All costs in 2007\$

*Costs presented in this table are conceptual values used in example calculations only and do not represent actual FOAK data.

Exhibit 4-2 Learning Curve Methodology Applied to a Supercritical PC Boiler (BB Case 12)

System	Total Plant Cost, \$x1000	Total Plant Cost, \$/kW net (assumed FOAK)*	% Total Plant Cost	Progress Ratio, %	Learning Rate, R value	Exponent, -b	5th Plant Cost, \$/kW net (assumed NOAK)
Coal Handling	47,015	85	2.9%	99%	0.01	-0.0145	84
Coal Prep & Feed System	22,442	41	1.4%	96%	0.04	-0.0589	37
Feedwater/Misc. BOP	102,552	186	6.4%	95%	0.05	-0.0740	166
Boiler & Accessories	369,144	671	23.0%	99%	0.01	-0.0145	656
Gas cleanup	163,336	297	10.2%	97%	0.03	-0.0439	277
CO ₂ Removal/Compression	468,782	852	29.3%	97%	0.03	-0.0439	794
Ductwork/Stack	37,526	68	2.3%	100%	0.00	0.0000	68
Steam Turbine/Generator	132,111	240	8.2%	96%	0.04	-0.0589	218
Cooling Water System	60,965	111	3.8%	99%	0.01	-0.0145	108
Ash Handling	15,108	27	0.9%	98%	0.02	-0.0291	26
Accessory Electric Plant	80,931	147	5.1%	99%	0.01	-0.0145	144
Instrumentation and Control	25,838	47	1.6%	99%	0.01	-0.0145	46
Site Preparation	15,717	29	1.0%	99%	0.01	-0.0145	28
Buildings and Structures	60,557	110	3.8%	99%	0.01	-0.0145	108
Total Cost	1,602,023	2,913	100%	98%	0.023	-0.0339	2,759
% Difference, FOAK to NOAK (5 th plant)							5.3%

All costs in 2007\$s

*Costs presented in this table are conceptual values used in example calculations only and do not represent actual FOAK data.

Exhibit 4-3 Learning Curve Methodology Applied to NGCC (BB Case 14)

System	Total Plant Cost, \$x1000	Total Plant Cost, \$/kW net (assumed FOAK)*	% Total Plant Cost	Progress Ratio, %	Learning Rate, R value	Exponent, -b	5th Plant Cost, \$/kW net (assumed NOAK)
Feedwater/Misc. BOP	46,312	98	8.0%	96%	0.04	-0.0589	89
CO ₂ Removal/Compression	240,334	507	41.4%	97%	0.03	-0.0439	473
Combustion Turbine & Generator	97,490	206	16.8%	95%	0.05	-0.0740	183
HRSG/Ductwork/Stack	48,624	103	8.4%	99%	0.01	-0.0145	100
Steam Turbine/Generator	41,791	88	7.2%	96%	0.04	-0.0589	80
Cooling Water System	25,403	54	4.4%	99%	0.01	-0.0145	52
Accessory Electric Plant	45,888	97	7.9%	99%	0.01	-0.0145	95
Instrumentation and Control	15,318	32	2.6%	99%	0.01	-0.0145	32
Site Preparation	9,467	20	1.6%	99%	0.01	-0.0145	20
Buildings and Structures	10,075	21	1.7%	99%	0.01	-0.0145	21
Total Cost	580,701	1,226	100.0%	97%	0.030	-0.0433	1,144
% Difference, FOAK to NOAK (5 th plant)							6.7%

All costs in 2007\$

*Costs presented in this table are conceptual values used in example calculations only and do not represent actual FOAK data.

Exhibit 4-4 Learning Curve Methodology Results in IEA-GHG 2006/6 Report

System	Initial Installed Capacity GWe [14]	Total Plant Cost, \$/kW net 2002\$s (FOAK) [14]	Total Plant Cost, \$/kW net 2007\$s [8]	% Total Plant Cost	Progress Ratio, %	Learning Rate, R value	Exponent, -b	Installed Capacity Ratio at 100 GWe	100 GWe Installed Cost, \$/kW net 2007\$s
IGCC Plant w/Capture	7	1,831	2,097	100%	95%	0.050	-0.0738	14.3	1,723
% Difference, FOAK to NOAK (100GWe installed)									17.8%
PC Plant w/Capture	5	1,962	2,246	100%	98%	0.021	-0.0314	20.0	2,045
% Difference, FOAK to NOAK (100GWe installed)									9.0%
NGCC Plant w/Capture	3	916	1,048	100%	98%	0.022	-0.0325	33.3	935
% Difference, FOAK to NOAK (100GWe installed)									10.8%

Exhibit 4-5 Example NOAK Total Plant Costs Calculated by Different Learning Curve Methodologies

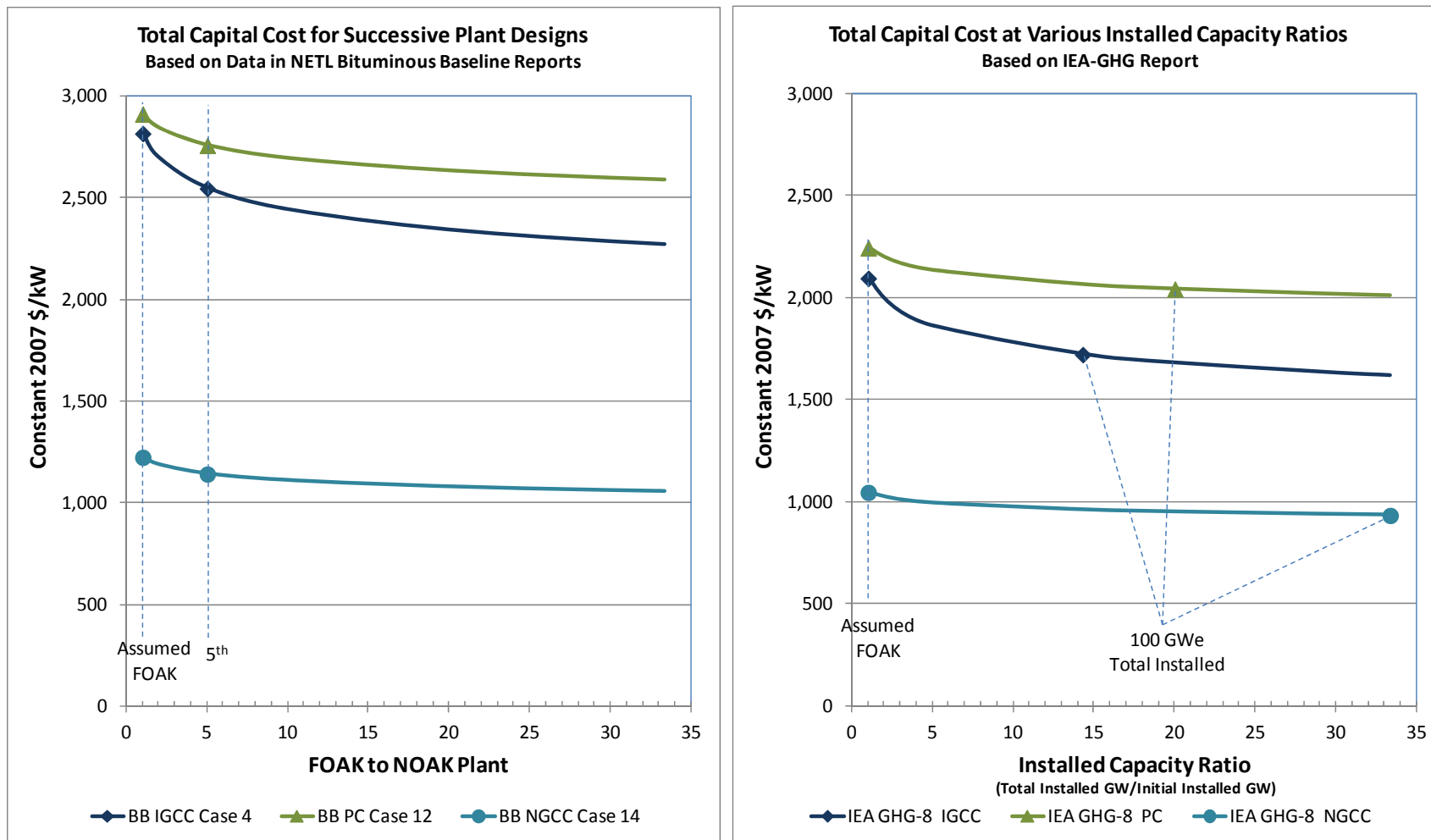


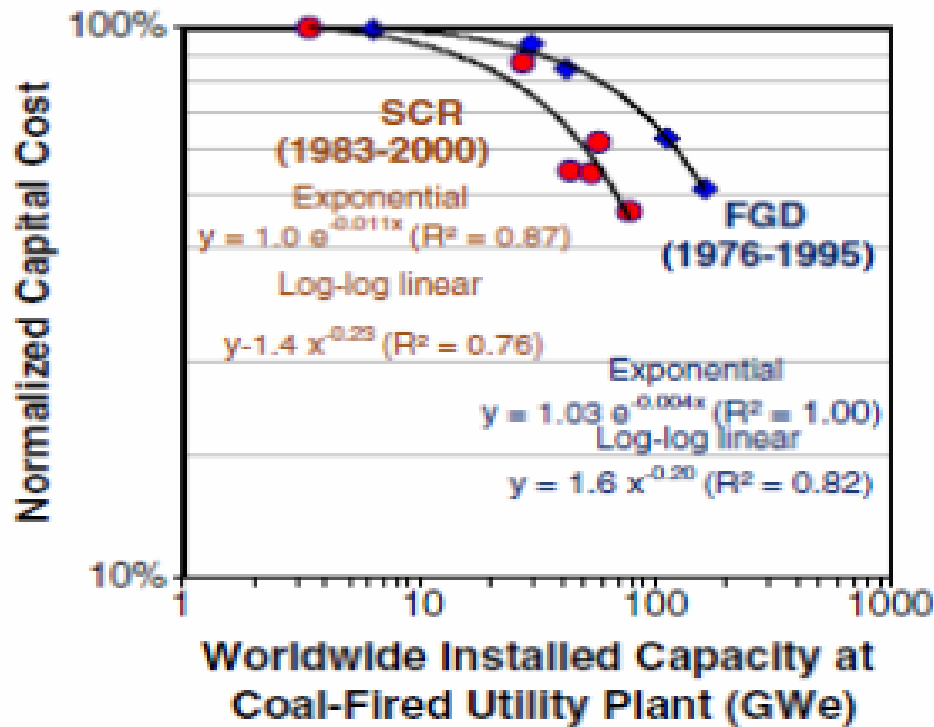
Figure Source: NETL

5 Limitations and Caveats

While learning curves have become a common tool for forecasting the costs of new energy technologies as they penetrate the marketplace, there are uncertainties involved in the use of them. For instance, the traditional learning-curve equation produces a straight line on a log-log plot; however, as mentioned earlier, the costs may increase for the first few plants in other contexts, which are just as valid as that presented here. Yeh and Rubin [19] have pointed out that no large-scale models have incorporated such cost increases, and they express concern about the modeling community’s reliance on log-linear experience curves.

Another commonly observed non-linear learning curve is one in which little or no learning occurs at the beginning, and it is not until several units have been deployed before learning begins to substantially reduce costs. Two examples are shown in Exhibit 5-1.

Exhibit 5-1. Non-Linear Learning Behavior for Power Plant Emission Control Technologies. [20]



Purchased from Elsevier [21]

Often this type of curve levels off over time, forming an S-shape. Yeh and Rubin [19] point out that using an S-shaped learning curve, instead of the traditional log-linear learning curve, might be more realistic, but it would give a substantially different forecast for future costs of a new technology:

Using an S-shaped EC [experience curve] for new technologies—especially environmental technologies like carbon capture and storage systems, whose deployment depends mainly on regulatory requirements—would send very different policy signals in contrast to the more “optimistic” cost reduction profiles represented by the prevailing log-linear shape. An S-shaped curve suggests that a technology could be “locked-out” of the longer-term picture if it requires a longer lead time to mature before riding down the traditional EC. In such cases, more aggressive policies such as targeted research and development (R&D) investments and early adoption incentives would be needed to alter the flat shape of the EC in its early stage. [19]

However, the difficulty with using a non-linear learning curve is that there are no non-linear learning curve equations or models available that can be used to make reliable learning forecasts.

Finally, it is important to note that learning curves were developed as an empirical measurement of learning-by-doing in manufacturing, not as a predictive tool for estimating future costs. [22]

6 Summary

Based on the sample calculations, the proposed learning curve methodology generates reasonable predictions of NOAK plant costs from FOAK values when historical data are used to establish learning rates, capacity estimates, and FOAK cost values. The R-Values presented in this report can be used with the equations provided when detailed design information is insufficient for traditional cost estimation.

The following steps for applying the learning curve methodology are recommended and outlined in the IEA-GHG Report [14]:

- Step 1: Break each plant design into major technology sub-sections
- Step 2: Estimate current plant costs and contributions of each sub-section
- Step 3: Select an appropriate learning rate for each sub-section/component
- Step 4: Estimate the current capacity of major plant components
- Step 5: Set the start of learning (FOAK) and ending (NOAK) period
- Step 6: Perform a sensitivity analysis

Final values can be adjusted using more traditional economic and engineering design indices if necessary.

Users are reminded that typical techno-economic cost estimates done at NETL are conceptual feasibility studies and not definitive cost values and therefore have an associated uncertainty that is larger than the magnitude of savings due to experience. NOAK plant cost projections will have the same level of uncertainty as the FOAK plant cost estimate and, in reality, will represent a mid-point in a band of possible costs.

While valid alternate methodologies exist, NETL has elected to use this learning curve method as the way of standardizing the comparison of next-generational technologies that in some cases still have yet to be subject to a rigorous RD&D effort.

7 References

- 1 Rubin, Edward S.; Taylor, Margaret R.; Yeh, Sonia; Hounshell, David A. (2004). "Learning Curves for Environmental Technology and Their Importance for Climate Policy Analysis," *Energy* (29) 1551–1559, (2004). Retrieved on April 8, 2011 from http://gsppi.berkeley.edu/faculty/mtaylor/taylor_energy29-9-10.pdf
- 2 Advancement of Cost Engineering (ACE) International. (2003) *Conducting Technical and Economic Evaluations – as Applied for the Process and Utility Industries TCM Framework: 3.2 – Asset Planning, 3.3 – Investment Decision Making*, ACE International Recommended Practice No. 16R-90, 2003. Retrieved on July 11, 2013 from <http://www.aacei.org/non/rps/16R-90.pdf>
- 3 National Energy Technology Laboratory (NETL). (2011). *QGESS: Cost Estimation Methodology for NETL Assessments of Power Plant Performance*, Prepared for US DOE/NETL, Pittsburgh, PA, Report No. DOE/NETL-2011/1455, April 2011, Retrieved on April 16, 2011 from <http://www.netl.doe.gov/energy-analyses/pubs/QGESSNETLCostEstMethod.pdf>
- 4 Advancement of Cost Engineering (ACE) International. (2005) *Cost Estimate Classification System – As Applied in Engineering, Procurement, and Construction for the Process Industries; TCM Framework 7.3 – Cost Estimating and Budgeting*, ACE International Recommended Practice No. 18R-97, 2005, Rev. November 29, 2011 Retrieved on July 11, 2013 from <http://www.aacei.org/non/rps/18R-97.pdf>
- 5 Humphreys, Kenneth and Wellman, Paul. *Basic Cost Engineering*, 3rd edition, Marcel Dekker, Inc., New York, pp. 10-18
- 6 National Energy Technology Laboratory (NETL). (2010). *Cost and Performance Baseline for Fossil Energy Plants: Volume 1: Bituminous Coal and Natural Gas to Electricity*, Prepared for US DOE/NETL, Pittsburgh, PA, Report No. DOE/NETL-2010/1397, Revision 2, November 2010, Retrieved on April 8, 2011 from http://www.netl.doe.gov/energy-analyses/pubs/BitBase_FinRep_Rev2.pdf
- 7 Electric Power Research Institute (EPRI). (2009). *Technical Assessment Guide (TAG®) – Power Generation and Storage Technology Options*, Electric Power Research Institute (EPRI), EPRI Product ID No. 1017465, December 12, 2009. Retrieved on April 8, 2011 from <http://tag.epri.com/tag/>
- 8 Bureau of Economic Analysis (BEA). (2011). *National Economic Accounts Gross Domestic Product (GDP) U.S.* Department of Commerce, Office of Management, Bureau

- of Economic Analysis
Retrieved on April 16, 2011 from <http://www.bea.gov/national/index.htm#gdp>
- 9 *Chemical Engineering Plant Cost Index (CEPCI)* Chemical Engineering Magazine
Retrieved on April 16, 2011 from <http://www.che.com/pci/>
- 10 Department of Energy (DOE). (2004). *Cost Estimate Guide for Program and Project Management*, U.S. Department of Energy, Office of Management, Budget and Evaluation, April 2004 Retrieved on April 8, 2011 from http://www.emcbc.doe.gov/files/dept/CE&A/Draft%20DOE%20G%20430-1-1X_%20April%202004.pdf
- 11 Wright, T. (1936). "Factors Affecting the Cost of Airplanes". *Journal of Aeronautical Science* Vol. 4 No. 4, pp. 122-128 (Original citing from multiple references).
- 12 Learning Curve Calculator, NASA Cost Estimating Website
Retrieved on April 8, 2011 from <http://cost.jsc.nasa.gov/learn.html>
- 13 Learning Curve Calculator, FAS
Retrieved on April 8, 2011 from <http://www.fas.org/news/reference/calc/learn.htm>
- 14 Rubin, Edward S.; Antes, Matt; Berkenpas, Michael; Yeh, Sonia. (2005). *Estimating future Trends in the Cost of CO₂ Capture Technologies*, International Energy Agency Greenhouse Gas R&D Programme (IEA-GHG), December 2005
Retrieved on April 8, 2011 from <http://steps.ucdavis.edu/People/slyeh/syeh-resources/IEA%202006-6%20Cost%20trends.pdf>
- 15 National Energy Technology Laboratory (NETL). (2006). *Nth-of-a-Kind Cost Estimation Methodology*, Prepared for US DOE/NETL, Pittsburgh, PA, Final Draft Report RDS 401.01.04.004, April 2006.
- 16 Energy Information Administration (EIA). (2006). *The Electricity Market Module of the National Energy Modeling System (NEMS) Model Documentation Report*, US Energy Information Administration Report #:DOE/EIA-M068(2006), May 2009
Retrieved on April 8, 2011 from [http://tonto.eia.doe.gov/ftproot/modeldoc/m068\(2009\).pdf](http://tonto.eia.doe.gov/ftproot/modeldoc/m068(2009).pdf)
- 17 Energy Information Administration (EIA). (2010). *Assumptions to the Annual Energy Outlook 2010 (AEO)*. DOE/EIA-0554(2010). Retrieved on April 8, 2011, from [http://www.eia.doe.gov/oiaf/aeo/assumption/pdf/0554\(2010\).pdf](http://www.eia.doe.gov/oiaf/aeo/assumption/pdf/0554(2010).pdf)
- 18 *Energy Research and Investment Strategy Model (ERIS)* (2006). International Institute for Applied Systems Analysis (IIASA), March 2006

Retrieved on April 8, 2011 from
<http://www.iiasa.ac.at/Research/ECS/docs/models.html#ERIS>

- 19 Yeh, S. and Rubin, E.S. (2011). “A Review of Uncertainties in Technology Experience Curves”. Energy Economics. Prepublication version. ENEECO-02215.
- 20 Yeh, S.; Rubin, E.S.; Hounshell, D.A.; Taylor, M.R. (2007). “Technology Innovations and Experience Curves for NOx Control Technologies”. J. Air Waste Manage. Assoc. 55, 1827–1838.
- 21 Elsevier. (2012). “A Review of Uncertainties in Technology Experience Curves.” *Energy Economics* 34 (3) 762-771, 2012.
- 22 Jamasb, T. and Kohler, J. (2007). Learning Curves for Energy Technology: A Critical Assessment. *Delivering a Low Carbon Energy System: Technologies, Economics and Policy*, Ed: Grubb, Jamasb and Pollitt, Cambridge University Press.